

**CITY OF HAMILTON**  
**2011 - 2013 WATER, WASTEWATER AND STORM OPERATING BUDGET**  
**AND CAPITAL FINANCING PLAN**

	2010 RESTATED BUDGET	2011 REQUESTED BUDGET	2012 PROJECTED BUDGET	2013 PROJECTED BUDGET	CHANGE 2011 REQUESTED / 2010 RESTATED BUDGET		CHANGE 2012 PROJECTED / 2011 REQUESTED BUDGET		CHANGE 2013 PROJECTED / 2012 PROJECTED BUDGET	
	\$	\$	\$	\$	\$	%	\$	%	\$	%
<b>EXPENDITURES:</b>										
<b>Environmental Services</b>										
Divisional Administration & Support	2,578,484	1,750,869	1,803,395	1,857,497	(827,615)	(32.1%)	52,526	3.00%	54,102	3.00%
Customer Service & Community Outreach	1,070,270	1,356,737	1,397,440	1,439,363	286,467	26.77%	40,702	3.00%	41,923	3.00%
Service Co-ordination	2,713,303	2,864,084	2,950,006	3,038,507	150,781	5.56%	85,923	3.00%	88,500	3.00%
Engineering Systems & Data Collection	973,973	1,197,050	1,232,962	1,269,951	223,077	22.90%	35,912	3.00%	36,989	3.00%
Compliance & Regulations	651,269	721,984	743,643	765,953	70,715	10.86%	21,660	3.00%	22,309	3.00%
Laboratory Services	2,788,048	2,886,907	2,973,514	3,062,720	98,859	3.55%	86,607	3.00%	89,205	3.00%
Environmental Monitoring & Enforcement	1,484,980	1,534,665	1,580,705	1,628,126	49,685	3.35%	46,040	3.00%	47,421	3.00%
Water Distribution & Wastewater Collection	16,537,531	16,087,273	16,569,891	17,066,988	(450,258)	(2.72%)	482,618	3.00%	497,097	3.00%
Plant Operations & Maintenance	30,628,142	31,946,357	32,904,747	33,891,890	1,318,215	4.30%	958,391	3.00%	987,142	3.00%
Water & Wastewater Engineering	1,887,271	2,358,088	2,428,830	2,501,695	470,817	24.95%	70,743	3.00%	72,865	3.00%
Hydro Billing Contract	4,007,000	4,007,000	4,127,210	4,251,026	-	0.00%	120,210	3.00%	123,816	3.00%
Corporate & Departmental Support Services	5,542,606	5,803,702	5,977,813	6,157,147	261,096	4.71%	174,111	3.00%	179,334	3.00%
Utilities Arrears Program	500,000	500,000	500,000	500,000	-	0.00%	-	0.00%	-	0.00%
Hamilton Harbour Remedial Action Plan	50,000	180,000	180,000	180,000	130,000	260.00%	-	0.00%	-	0.00%
Financial Charges	601,947	122,000	125,660	129,430	(479,947)	(79.73%)	3,660	3.00%	3,770	3.00%
Capital and Reserve Recoveries	(3,183,486)	(3,873,019)	(3,989,210)	(4,108,886)	(689,533)	21.66%	(116,191)	3.00%	(119,676)	3.00%
<b>Sub-Total Environmental Services</b>	<b>68,831,338</b>	<b>69,443,696</b>	<b>71,506,607</b>	<b>73,631,405</b>	<b>612,358</b>	<b>0.89%</b>	<b>2,062,911</b>	<b>2.97%</b>	<b>2,124,798</b>	<b>2.97%</b>
<b>Capital and Reserve Impacts on Operating</b>										
<b>Contributions to Capital</b>										
Water Quality Initiatives	51,300,000	30,595,000	31,800,000	33,215,000	(20,705,000)	(40.36%)	1,205,000	3.94%	1,415,000	4.45%
Wastewater	23,450,000	39,094,000	32,370,000	29,110,000	15,644,000	66.71%	(6,724,000)	(17.2%)	(3,260,000)	(10.07%)
<b>Sub-Total Contributions to Capital</b>	<b>74,750,000</b>	<b>69,689,000</b>	<b>64,170,000</b>	<b>62,325,000</b>	<b>(5,061,000)</b>	<b>(6.77%)</b>	<b>(5,519,000)</b>	<b>(7.92%)</b>	<b>(1,845,000)</b>	<b>(2.88%)</b>
<b>Contributions for DC Exemptions</b>										
Water Quality Initiatives	1,506,301	3,559,445	3,559,445	3,559,445	2,053,144	136.30%	-	0.00%	-	0.00%
Wastewater	3,643,699	2,395,253	2,395,253	2,395,253	(1,248,446)	(34.26%)	-	0.00%	-	0.00%
<b>Sub-Total Contributions for DC Exemptions</b>	<b>5,150,000</b>	<b>5,954,698</b>	<b>5,954,698</b>	<b>5,954,698</b>	<b>804,698</b>	<b>15.63%</b>	<b>-</b>	<b>0.00%</b>	<b>-</b>	<b>0.00%</b>
<b>Debt Charges</b>										
Water Quality Initiatives	2,540,546	2,440,549	6,728,725	11,983,537	(99,997)	(3.94%)	4,288,176	175.71%	5,254,812	78.10%
Wastewater	2,773,957	3,070,345	6,167,948	9,593,254	296,388	10.68%	3,097,603	100.89%	3,425,306	55.53%
<b>Sub-Total Debt Charges</b>	<b>5,314,503</b>	<b>5,510,894</b>	<b>12,896,673</b>	<b>21,576,791</b>	<b>196,390</b>	<b>3.70%</b>	<b>7,385,779</b>	<b>134.02%</b>	<b>8,680,119</b>	<b>67.31%</b>
<b>Sub-Total Water &amp; Wastewater</b>	<b>85,214,503</b>	<b>81,154,592</b>	<b>83,021,371</b>	<b>89,856,489</b>	<b>(4,059,912)</b>	<b>(4.76%)</b>	<b>1,866,779</b>	<b>2.30%</b>	<b>6,835,119</b>	<b>8.23%</b>
<b>Stormwater Management</b>										
Storm Contribution to Capita	7,579,000	7,771,000	5,476,000	6,175,000	192,000	2.53%	(2,295,000)	(29.53%)	699,000	12.76%
Contribution for DC Exemptions	1,144,500	3,045,302	3,045,302	3,045,302	1,900,802	166.08%	-	0.00%	-	0.00%
Storm Debt Charges	775,758	1,061,287	2,325,418	3,387,349	285,529	36.81%	1,264,130	119.11%	1,061,932	45.67%
<b>Sub-Total Stormwater Management</b>	<b>9,499,258</b>	<b>11,877,589</b>	<b>10,846,720</b>	<b>12,607,651</b>	<b>2,378,331</b>	<b>25.04%</b>	<b>(1,030,870)</b>	<b>(8.68%)</b>	<b>1,760,932</b>	<b>16.23%</b>
<b>Transfer to Reserves</b>	<b>2,487,210</b>	<b>(3,208,206)</b>	<b>(1,044,461)</b>	<b>(6,459,584)</b>	<b>(5,695,416)</b>	<b>(228.99%)</b>	<b>2,163,745</b>	<b>(67.44%)</b>	<b>(5,415,123)</b>	<b>518.46%</b>
<b>Sub-Total Capital and Reserve Impacts on Operating</b>	<b>97,200,970</b>	<b>89,823,974</b>	<b>92,823,629</b>	<b>96,004,557</b>	<b>(7,376,996)</b>	<b>(7.59%)</b>	<b>2,999,654</b>	<b>3.34%</b>	<b>3,180,928</b>	<b>3.43%</b>
<b>TOTAL EXPENDITURES</b>	<b>166,032,308</b>	<b>159,267,671</b>	<b>164,330,236</b>	<b>169,635,962</b>	<b>(6,764,638)</b>	<b>(4.07%)</b>	<b>5,062,565</b>	<b>3.18%</b>	<b>5,305,726</b>	<b>3.23%</b>

**CITY OF HAMILTON**  
**2011 - 2013 WATER, WASTEWATER AND STORM OPERATING BUDGET**  
**AND CAPITAL FINANCING PLAN**

	2010 RESTATE D BUDGET	2011 REQUESTED BUDGET	2012 PROJECTED BUDGET	2013 PROJECTED BUDGET	CHANGE 2011 REQUESTED / 2010 RESTATE D BUDGET		CHANGE 2012 PROJECTED / 2011 REQUESTED BUDGET		CHANGE 2013 PROJECTED / 2012 PROJECTED BUDGET	
	\$	\$	\$	\$	\$	%	\$	%	\$	%
<b>REVENUES:</b>										
<b>Rate Revenue</b>										
Residential	74,419,236	68,660,271	72,417,566	76,370,797	(5,758,965)	(7.74%)	3,757,294	5.47%	3,953,231	5.46%
ICI	80,984,133	80,354,556	81,399,834	82,387,897	(629,577)	(.78%)	1,045,278	1.30%	988,063	1.21%
Haldimand	2,341,466	2,447,478	2,551,512	2,659,889	106,012	4.53%	104,034	4.25%	108,377	4.25%
Non-Metered	292,884	569,686	509,057	530,695	276,802	94.51%	(60,629)	(10.64%)	21,638	4.25%
Hauler / 3rd Party Sales	625,000	695,000	715,850	737,326	70,000	11.20%	20,850	3.00%	21,476	3.00%
Wastewater Abatement Program	(700,000)	(478,000)	(478,000)	(478,000)	222,000	(31.71%)	-	0.00%	-	0.00%
Overstrength Agreements	2,100,000	1,900,000	1,957,000	2,020,603	(200,000)	(9.52%)	57,000	3.00%	63,603	3.25%
Sewer Surcharge Agreements	2,600,000	2,500,000	2,575,000	2,658,688	(100,000)	(3.85%)	75,000	3.00%	83,688	3.25%
<b>Sub-Total Utility Rates</b>	<b>162,662,719</b>	<b>156,648,992</b>	<b>161,647,818</b>	<b>166,887,893</b>	<b>(6,013,727)</b>	<b>(3.7%)</b>	<b>4,998,827</b>	<b>3.19%</b>	<b>5,240,075</b>	<b>3.24%</b>
<b>Non-Rate Revenue</b>										
Subdivider Contributions	631,000	122,000	122,000	122,000	(509,000)	(80.67%)	-	0.00%	-	0.00%
Local Improvement Recoveries	687,600	372,058	372,058	372,058	(315,542)	(45.89%)	-	0.00%	-	0.00%
Permits/Leases/Agreements	1,081,230	1,097,161	1,130,076	1,163,978	15,931	1.47%	32,915	3.00%	33,902	3.00%
General Fees and Recoveries	969,760	1,027,460	1,058,284	1,090,032	57,700	5.95%	30,824	3.00%	31,749	3.00%
<b>Sub-Total Non-Rate Revenue</b>	<b>3,369,590</b>	<b>2,618,679</b>	<b>2,682,418</b>	<b>2,748,068</b>	<b>(750,911)</b>	<b>(22.28%)</b>	<b>63,739</b>	<b>2.43%</b>	<b>65,651</b>	<b>2.45%</b>
<b>TOTAL REVENUES</b>	<b>166,032,309</b>	<b>159,267,671</b>	<b>164,330,236</b>	<b>169,635,962</b>	<b>(6,764,638)</b>	<b>(4.07%)</b>	<b>5,062,565</b>	<b>3.18%</b>	<b>5,305,726</b>	<b>3.23%</b>
<b>NET EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>	<b>-</b>	<b>N/A</b>
<b>RATE REQUIREMENT INCREASE</b>	<b>4.00%</b>	<b>4.25%</b>	<b>4.25%</b>	<b>4.25%</b>						
<b>RESIDENTIAL BILL (220 m<sup>3</sup> p.a.)</b>	<b>\$ 531.80</b>	<b>\$ 554.40</b>	<b>577.96</b>	<b>602.53</b>	<b>\$ 22.60</b>	<b>4.25%</b>	<b>\$ 23.56</b>	<b>4.25%</b>	<b>\$ 24.56</b>	<b>4.25%</b>