



## **GENERAL ISSUES COMMITTEE REPORT 16-009**

**AS AMENDED BY COUNCIL ON MARCH 30, 2016**

9:30 a.m.

Wednesday, March 23, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor C. Collins (Chair)  
Councillors T. Whitehead, T. Jackson, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, A. VanderBeek, R. Pasuta, J. Partridge

**Absent  
with Regrets:** Councillors B. Johnson, L. Ferguson – Personal

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### **THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 16-009 AND RESPECTFULLY RECOMMENDS:**

**1. Hamilton Police Services Board Report PSB 16-027 (Item 5.1)**

That the Hamilton Police Services Board Report PSB 16-027, be received.

**2. Hamilton Business Appreciation Awards (PED16078) (City Wide) (Item 5.2)**

That Report PED16078, respecting the Hamilton Business Appreciation Awards, be received.

**3. Status of the Hamilton Downtown Multi-Residential Property Investment Program (HDMRPIP) and Other Urban Renewal Initiatives (PED16074) (City Wide) (Item 5.3)**

That Report PED16074, respecting the Status of the Hamilton Downtown Multi-Residential Property Investment Program (HDMRPIP) and Other Urban Renewal Initiatives, be received.

**4. Hamilton Police Services Board Report PSB 16-030 respecting the 2015 Firearms Amnesty Results – Comparison to 2006 and 2014 (Item 5.4)**

That the Hamilton Police Services Board Report PSB 16-030, respecting the 2015 Firearms Amnesty Results – Comparison to 2006 and 2014, be received.

**5. Innovative Strategies related to Housing Initiatives to Assist Our Aging Population (Item 6.1)**

WHEREAS, the demand of healthcare will be subjected to an increase due to an aging population;

WHEREAS, the cost of traditional health care is unsustainable, as a result of the pending demand attributed to the aging population; and,

WHEREAS, innovative strategies related to housing initiatives will assist in mitigating issues of sustainability of health care in Hamilton;

THEREFORE BE IT RESOLVED:

That staff be directed to partner with Hamilton Health Sciences in creating a networking group of stakeholders to establish a mandate and plan of action to mitigate, through housing strategies for seniors, the pending demand of our aging population.

**6. Intelligent Community Forum Smart21 Designation (PED16038) (City Wide) (Item 7.1)**

WHEREAS, the City of Hamilton was named a Top 21 semi-finalist “Intelligent Community”, based on the criteria of broadband innovation, digital equity, sustainability, advocacy, and knowledge workforce;

WHEREAS, Global Hamilton is in initiative of Hamilton’s Economic Development Division working with community partners such as the Innovation Factory, Clear Cable Network, MIP, McMaster University, Mohawk College and HCE Telecom; and,

WHEREAS, Hamilton was not named as one of the Top 7 finalists;

THEREFORE BE IT RESOLVED:

- (a) That a Mayor’s Intelligent Community Task Force be established to include, the Mayor and two (2) members of Council, City of Hamilton staff across the organization, as appropriate, interested community partners and private sector experts, to explore and address our weaknesses while

leveraging the strengths, as they relate to an Intelligent Community, as outlined in Report PED16038;

- (b) That the staff of Global Hamilton be directed to prepare a Terms of Reference for the Mayor's Intelligent City Task Force and report back to the General Issues Committee on or before May 18, 2016; and
- (c) That the Mayor; Councillor Green and Councillor Skelly be appointed to the Mayor's Intelligent Community Task Force.

**7. Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (City Wide) (Item 7.2)**

- (a) That Report PED16050 respecting the Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review be received;
- (b) That staff be directed to bring forward to the Planning Committee for a statutory public meeting, in accordance with Section 17 (15) (d) of the *Planning Act*, the following recommended revisions to the Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Area Mapping (CIPA) (By-laws 11-272 and 11-273):
  - (i) Appendix "A" to Report PED16050, respecting the Downtown and Community Renewal CIP (2016);
  - (ii) Appendix "B" to Report PED16050, respecting the Downtown and Community Renewal CIPA (2016);
  - (iii) Appendix "C" to Report PED16050, respecting the revised Program Description and Terms for the Hamilton Downtown, Barton and Kenilworth Multi-Residential Property Investment Program;
  - (iv) Appendix "D" to Report PED16050, respecting the revised Program Description and Terms for the Hamilton Tax Increment Grant Program;
  - (v) Appendix "E" to Report PED16050, respecting the revised Program Description and Terms for the Business Improvement Area Commercial Property Improvement Grant Program;
  - (vi) Appendix "F" to Report PED16050, respecting the revised Program Description and Terms for the Commercial Corridor Housing Loan and Grant Program;

- (vii) Appendix “G” to Report PED16050, respecting the revised Program Description and Terms for the Hamilton Heritage Property Grant Program;
  - (viii) Appendix “H” to Report PED16050, respecting the revised Program Description and Terms for the Office Tenancy Assistance Program;
  - (ix) Appendix “I” to Report PED16050, respecting the revised Program Description and Terms for the Commercial Property Improvement Grant Program;
  - (x) Appendix “J” to Report PED16050, respecting the Program Description and Terms for the Barton / Kenilworth Tax Increment Grant Program;
  - (xi) Appendix “K” to Report PED16050, respecting the Program Description and Terms for the Barton / Kenilworth Commercial Corridor Building Improvement Grant Program;
  - (xii) Appendix “L” to Report PED16050, respecting the Program Description and Terms for the Gore Building Improvement Grant Program;
  - (xiii) Appendix “M” to Report PED16050, respecting a Planning and Building Fees Rebate Program for Planning and Building applications issued within the Barton / Kenilworth commercial corridors, as identified in the Downtown and CIPA Area By-law;
- (c) That Corporate Services’ staff be directed to report back to the Audit, Finance & Administration Committee with options regarding Development Charge treatment of the Barton / Kenilworth Commercial Corridors and that the said options be implemented through the Development Charges (DC) DC By-law 14-153.

**8. Budgeted Complement Control Policy (FCS16024) (City Wide) (Item 8.1)**

That a revision to the Budgeted Complement Control Policy, attached as Appendix “A” to Report 16-009, increasing the provision for the hiring of temporary staff up to 24 months (from 18 months) at the discretion of the General Managers, to be consistent with current collective agreements, be approved.

**9. Labour Relations Grievance Activity Reporting & Analysis (2011 - 2015) (HUR16005) (City Wide) (Item 8.2)**

That Report HUR16005, respecting the Labour Relations Grievance Activity Reporting & Analysis (2011 - 2015), be received.

**10. Capital Projects Work-in-Progress Sub-Committee Report 16-001 (Item 8.3)**

**(a) Public Works – Capital Projects Status Report as of September 30, 2015 (FCS15070(a)) (City Wide)**

- (i) That the Capital Projects Status Report - Public Works Tax Supported Projects as of September 30, 2015, attached as Appendix "A" to Report FCS15070(a), be received;
- (ii) That the Capital Projects Status Report - Public Works Rate Supported Projects as of September 30, 2015, attached as Appendix "B" to Report FCS15070(a), be received;
- (iii) That the Capital Projects Status Report - Public Works Tax Supported Projects for Review as of September 30, 2015, attached as Appendix "C" to Report FCS15070(a), be received; and
- (iv) That the Capital Projects Status Report - Public Work Rate Supported Projects for Review as of September 30, 2015, attached as Appendix "D" to Report FCS15070(a), be received.

**(b) Capital Projects Closing Report as of September 30, 2015 (FCS15066(a)) (City Wide)**

- (i) That the General Manager of Finance & Corporate Services be authorized to transfer a combined \$28,634.94 from the Unallocated Capital Levy Reserve and from other Program Specific Reserves to the capital projects as outlined in Appendix "B" to Report 16-009;
- (ii) That the General Manager of Finance & Corporate Services be directed to close the completed and/or cancelled capital projects listed in Appendix "B" to Report 16-009 in accordance with the Capital Closing Policy; and,
- (iii) That Appendix "C" to Report FCS15066(a) detailing the Capital Projects' Budget Appropriations for the period covering July 1, 2015 through September 30, 2015 be received.

**11. Downtown Commercial Corridor Task Force Report 16-002 (Item 8.4)**

- (a) That the revised Terms of Reference for the Downtown Commercial Corridor Task Force, attached as Appendix “D” to Report 16-009, be approved; and,
- (b) That Councillor C. Collins be appointed to the Downtown Commercial Corridor Task Force for the remainder of the 2014-2018 Term of Council.

**12. Light Rail Transit (LRT) Office and Administration Budget (PED16073) City Wide) (Item 8.5)**

- (a) That the Light Rail Transit (LRT) Office and Administration Budget (Gross Operating Budget of \$2,090,370 and Net Levy Impact of \$0), be approved;
- (b) That the dedicated staffing and support positions for the Light Rail Transit (LRT) Office, listed in Appendix “E” attached to Report 16-009, be approved; and,
- (c) That the General Manager of Finance and Corporate Services, or his designate, be delegated the authority to approve the financial reporting requirements for Metrolinx regarding staffing costs and related expenditures.

**13. Main West Esplanade Business Improvement Area (BIA) Proposed 2016 Budget and Schedule of Payment (PED16041) (Wards 1 and 2) (Item 8.6)**

- (a) That the 2016 Operating Budget for the Main West Esplanade Business Improvement Area (BIA), attached as Appendix “F” to Report 16-009, be approved in the amount of \$16,986;
- (b) That the levy portion of the Operating Budget for the Main West Esplanade Business Improvement Area (BIA) in the amount of \$7,848.16, be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, the *Municipal Act*, 2001, to levy the 2016 Budget as referenced in Recommendation (b) to Report PED16041; and,
- (d) That the following schedule of payments for 2016 be approved:

April	\$3,924.08
June	\$3,924.08

**14. Ottawa Street Business Improvement Area (BIA) Appointment to the 2015 - 2018 Board of Management (PED16062) (Wards 3 and 4) (Item 8.7)**

That the following individuals be appointed to the Ottawa Street Business Improvement Area (BIA) Board of Management for the remainder of the 2015 - 2018 term:

- (a) John Weide
- (b) Kerry James
- (c) Amir Ahmadi
- (d) Mike Heddle
- (e) Jennifer Prouse

**15. Locke Street Business Improvement Area (BIA) Revised Board of Management (PED16063) (Ward 1) (Item 8.8)**

That the following individual be appointed to the Locke Street Business Improvement Area (BIA) Board of Management:

- (a) Susan Greigor

**16. Transfer of Hamilton Community Heritage Fund Loan Program Reserve Funding to the Hamilton Heritage Property Grant Program and Part IV Designation of Property Capital Project Account (PED16049) (City Wide) (Item 8.9)**

- (a) That \$400,000 be transferred from the Hamilton Community Heritage Fund Loan Program Reserve #102049 to the Hamilton Heritage Property Grant Program Capital Project ID #8201541800; and,
- (b) That \$400,000 be transferred from the Hamilton Community Heritage Fund Loan Program Reserve #102049 to the Part IV Designation of Property Capital Project ID #8121255620.

**17. Hamilton Tax Increment Grant Program (HTIGP) – 220 Cannon Street East, Hamilton (PED16069) (Ward 2) (Item 8.10)**

- (a) That a Hamilton Tax Increment Grant Program (HTIGP) Application submitted by 2452849 Ontario Inc. (Darko Vranich), for the property at 220 Cannon Street East, Hamilton, for a Hamilton Tax Increment Grant Program (HTIGP) Grant estimated at \$552,695.56 over a maximum of a five-year period, and based upon the incremental tax increase attributable to the redevelopment of 220 Cannon Street East, Hamilton, be authorized

and approved in accordance with the terms and conditions of the HTIGP;  
and,

- (b) That the Mayor and City Clerk be authorized and directed to execute the Grant Agreement, attached as Appendix “A” to Report PED16069, in a form satisfactory to the City Solicitor.

**18. Residential Protective Plumbing Subsidy Program (3P Program) (PW11056(h)) (City Wide) (Referred to GIC from AF&A on March 7, 2016) (Item 8.11)**

That Report PW11056(h), respecting the Residential Protective Plumbing Subsidy Program (3P Program), be received.

**19. Declaration of Surplus and Sale of 286 Victoria Avenue North, Hamilton (PED16066) (Ward 3) (Item 8.12) (Private & Confidential Appendix “B” to Report PED16066 to be distributed under separate cover.)**

- (a) That the lands municipally known as 286 Victoria Avenue North, described as all of Part 3, Registered Plan 33, in the City of Hamilton, more fully shown and described in Appendix “A” attached to Report PED16066, be declared surplus to the requirements of the City of Hamilton in accordance with the “Procedural By-law for the Sale of Land”, being By-law No. 14-204;
- (b) That an Offer to Purchase, executed on February 3, 2016, and scheduled to close on or before May 13, 2016, for the City to sell the land described in Recommendation (a) to Report PED16066, be approved and completed on terms and conditions outlined in Appendix “B” attached to Report PED16066;
- (c) That Appendix “B” to Report PED16066 remain confidential and not be released as a public document until the final completion of the real estate transaction;
- (d) That as a condition of sale, a Heritage Conservation Easement Agreement be registered on title of 286 Victoria Avenue North, as identified in Appendix “A” attached to Report PED16066, to conserve the cultural heritage value and heritage attributes of the property; and,
- (e) That the Mayor and City Clerk be authorized to execute any necessary documents in a form satisfactory to the City Solicitor.



**20. Comprehensive Community Outreach Program respecting the Presence of Lead in Drinking Water (Item 9.1)**

WHEREAS, March 22<sup>nd</sup> was World Water Day and there have been recent events with our sister city, Flint Michigan, regarding serious health issues related to lead in their drinking water; and,

WHEREAS, the old City of Hamilton's housing stock has entire neighbourhoods with the presence of lead in their waterlines;

THEREFORE BE IT RESLOVED:

That staff be directed to develop a comprehensive community outreach program to increase the awareness of the adverse health effects of lead in water, with an emphasis on drinking water, living with lead in water and to promote City programs that assist with lead pipe service replacement, including the waterline replacement loan program, and report to the Public Works Committee.

**21. Potential Infrastructure Funding (Item 11.2)**

(a) That the Mayor be authorized and directed to correspond with the Honourable Charles Sousa, Minister of Finance to request that the Province reflect revenues they receive from any potential infrastructure investments through the Federal Budget announcement of March 22, 2016, and to increase their commitment to infrastructure funding and reduce the pressure on municipalities; and,

(b) The a copy of the correspondence be forwarded to all local MPP's and the Association of Municipalities of Ontario.

**22. Lease with Outdoor Ball Hockey League Ltd., 680 Van Wagner's Beach Road, Hamilton (PED16052(a)) (Ward 5) (Item 12.2)**

(a) That a land lease ("Lease") with Outdoor Ball Hockey League Ltd. the ("Tenant") at 680 Van Wagner's Beach Road, Hamilton, as shown in Appendix "A" attached to Report PED16052(a), substantially based on the terms and conditions contained in Appendix "B" attached to Report PED16052(a), and such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development, be approved;

(b) That the General Manager, Planning and Economic Development or designate, acting as landlord, be authorized to provide any consents,

approvals, notices and notices of termination related to the Lease outlined in Report PED16052(a);

- (c) That the Lease revenue be credited to Confederation Park Account 411-4242-02-0565 P42-OP-REV-ODBH administered by Hamilton Conservation Authority (HCA) on behalf of the City under a Management Agreement, and the Real Estate and Legal fees of \$5,571 be credited to Account No. 45408-3560150200 net of the rental revenue;
- (d) That Appendices “B” and “C” to Report PED16052(a) remain confidential, and not be released as a public document; and,
- (e) That the Mayor and City Clerk be authorized and directed to execute all necessary documents, in a form satisfactory to the City Solicitor.

**23. White Star Litigation Update (LS15019(a)) (Ward 2) (Item 12.3)**

Report LS15019(a), respecting the White Star Litigation remain confidential.

**FOR THE INFORMATION OF COUNCIL:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.3 February 19, 2016 - Special

**2. DELEGATION REQUESTS (Item 4)**

4.4 Carlos Vasquez, Columbian Refugees Association, respecting Comments regarding the Columbian Community

4.5 Glenn Scheels, GSP Group Inc., on behalf of Jeff Paikin of the New Horizon Development Group, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (City Wide)

- 4.6 Janice Brown, of the Durand Neighbourhood Association on behalf of Frances Murray, President of the Durand Neighbourhood Association, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review

**3. CONSENT ITEMS (Item 5)**

- 5.4 Hamilton Police Services Board Report PSB 16-030 respecting 2015 Firearms Amnesty Results – Comparison to 2006 and 2014

**4. GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

- 11.2 Federal Budget Update (no copy)

**5. PRIVATE & CONFIDENTIAL (Item 12)**

- 12.4 Closed Session Minutes – January 29, 2016

Pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

- 12.5 Closed Session Minutes – February 3, 2016

Pursuant to Section 8.1, Sub-sections (c), (d), (e) and (f) of the City's Procedural By-law 14-300, and Section 239(2), Sub-sections (c), (d), (e) and (f) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to a proposed or pending acquisition or disposition of land for City purposes; labour relations or employee negotiations; litigation or potential litigation, including matters before administrative tribunals, affecting the City; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

- 12.6 Closed Session Minutes – February 17, 2016

Pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

12.7 Ombudsman's Preliminary Report (no copy)

Pursuant to Section 239(3)(b) of the *Municipal Act, 2001*, as amended, regarding an ongoing investigation respecting the municipality, a local board or a municipally-controlled corporation by the Ombudsman, appointed under the *Ombudsman Act*.

The agenda for the March 23, 2016 General Issues Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) March 2, 2016 (Item 3.1)**

The Minutes of the March 2, 2016 General Issues Committee meeting were approved, as presented.

**(ii) March 8, 2016 (Item 3.2)**

The Minutes of the March 8, 2016 General Issues Committee meeting were approved, as presented.

**(iii) February 19, 2016 – Special (Item 3.3)**

The Minutes of the February 19, 2016 General Issues Committee meeting were approved, as presented.

**(d) DELEGATION REQUESTS (Item 4)**

**(i) Robert Potocic, Resident (Ward 13), respecting Community Mailboxes (Item 4.1)**

The delegation request submitted by Robert Potocic, Resident (Ward 13), respecting Community Mailboxes was approved to appear before the General Issues Committee on April 6, 2016.

- (ii) Steve Jones, on behalf of the Hamilton Taxi Industry, respecting the Implications of Ride Sharing Services and the Hamilton Taxi Industry (Item 4.2)**

The delegation request submitted by Steve Jones, on behalf of the Hamilton Taxi Industry, respecting the Implications of Ride Sharing Services and the Hamilton Taxi Industry was approved to appear before the General Issues Committee on April 6, 2016.

- (iii) Vic Djurdjevic, Nikola Tesla Educational Corporation, to provide an Update respecting the Fundraising Campaign for Road Signage and the April 6, 2016 Gala (Item 4.3)**

The delegation request submitted by Vic Djurdjevic, Nikola Tesla Educational Corporation, to provide an Update respecting the Fundraising Campaign for Road Signage and the April 6, 2016 Gala, was approved to appear before the General Issues Committee on March 23, 2016.

- (iv) Carlos Vasquez, Columbian Refugees Association, respecting Comments regarding the Columbian Community (Item 4.4)**

The delegation request submitted by Carlos Vasquez, Columbian Refugees Association, respecting Comments regarding the Columbian Community, was approved to appear before the General Issues Committee on April 6, 2016.

- (v) Glenn Scheels, GSP Group Inc., respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (City Wide) (Item 4.5)**

The delegation request submitted by Glenn Scheels, GSP Group Inc., respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review, was approved to appear before Committee on March 23, 2016.

- (vi) Janice Brown, of the Durand Neighbourhood Association on behalf of Frances Murray, President of the Durand Neighbourhood Association, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (Item 4.6)**

The delegation request submitted by Janice Brown, of the Durand Neighbourhood Association on behalf of Frances Murray, President of the Durand Neighbourhood Association, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review, was approved to appear before Committee on March 23, 2016.

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 6)**

- (i) Rob Maclsaac, President & CEO of Hamilton Health Sciences, respecting Hamilton Health Science's Biggest Planning Process in Decades – Our Healthy Future, Creating a Vision for the Care it Will Provide Over the Coming 20 Years (Item 6.1)**

Mr. Maclsaac, President & CEO of Hamilton Health Sciences (HHS), addressed Committee and provided a presentation respecting Hamilton Health Science's Our Healthy Future, Creating a Vision for the Care and how it will provide quality care over the coming 20 years. The presentation included, but was not limited to, the following:

- Hamilton Health Sciences is looking to the future and planning for change. The population is aging, needs are shifting and the practice of health care itself is being shaped by new technologies, options and outcomes.
- Planning Our Healthy Future
- A New Relationship with Patents and with the Community
- Patients will Always be the Heart of Our Vision
- HHS are partners in care; creating a clear pathway and a population health approach, which means we build beyond our walls.
- HHS will be implementing a new physically service delivery model with new access points and specialized technology in its place.
- Our Regional Role

- Research, Innovation and Learning

The presentation provided by Rob Maclsaac, President & CEO of Hamilton Health Sciences (HHS), respecting Hamilton Health Science's Our Healthy Future, Creating a Vision for the Care, was received.

A full copy of the booklet entitled "On the Road to the Future: An Overview of Hamilton Health Sciences' 20-Year Vision; and, the PowerPoint presentation are available on the City's website or through the Office of the City Clerk.

The Clerk's Office was directed to work with the Mayor and the appropriate City staff to arrange for a more fulsome session, with Hamilton Health Sciences, to allow for a broader discussion regarding opportunities for partnership and preventive measures to improve our healthcare system.

For disposition of this matter, please refer to Item 5.

**(ii) Vic Djurdjevic, Nikola Tesla Educational Corporation, to provide an Update respecting the Fundraising Campaign for Road Signage and the April 6, 2016 Gala (Item 6.2)**

- On October 14, 2015 Council approved the renaming of a section of Burlington Street after Nikola Tesla.
- Current location of QEW signs to be replaced.
- The Nikola Tesla Educational Corporation would like to put Nikola Tesla on the map. The total Cost to replace the road signs will be \$150,000 and we have already raised \$83,750, as of March 23, 2016.
- City staff is working on the detailed costing for the City signs.
- MTO has provided cost estimates for provincial signage.
- We are in discussions with City staff regarding agreements to be entered into in order to receive the funds; and, the procedures to be followed are being worked out.
- To raise the balance of funds, there will be two full weeks of active solicitation with two major fundraisers; one on April 2, 2016 and one on April 9, 2016.

- There will be one minor fundraiser on April 10, 2016.
- There will also be a Fundraising Gala on April 2, 2016 at Winona Vine Estates; all members of Hamilton City Council, local MPs and MPPs are invited to attend.
- City staff have committed to working on getting the signs up for July 10, 2016 and have noted that the City would need to receive the funds before this work can be done. The funds will be available by the week of April 11, 2016.
- This is an opportunity to teach people about Nikola Tesla and promote Hamilton via tourism, inspiration and innovation, a vision of a progressive city, attract media attention and encourage education, through school curriculum.

The presentation by Vic Djurdjevic, Nikola Tesla Educational Corporation, to provide an Update respecting the Fundraising Campaign for Road Signage and the April 6, 2016 Gala, was received.

**(iii) Glenn Scheels, GSP Group Inc., on behalf of Jeff Paikin of the New Horizon Development Group, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (City Wide) (Item 6.3)**

- Mr. Scheels was in attendance here on behalf of Jeff Paikin of the New Horizon Development Group, regarding the City Square project.
- Requesting to be included in the CIP before it goes forward for Council approval.
- Believes that the City Square project is at a bit of a disadvantage.
- Looking to find a way to get the City Square finished and developed in a more timely way in order to get it up and running to benefit both the development and the City.

The presentation provided by Glenn Scheels, GSP Group Inc., on behalf of Jeff Paikin of the New Horizon Development Group, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050), was received.



- (iv) Janice Brown, of the Durand Neighbourhood Association on behalf of Frances Murray, President of the Durand Neighbourhood Association, Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (Item 6.4)**
- Mr. Paikin and his partners were fully aware of the boundaries of the CIPA when plans were made to develop the parcel of land at the historic Thistle Club site. The attractiveness of the Durand neighbourhood likely played a role in their decision to build multi-residential buildings on this site.
  - Financial incentive to build in the Durand neighbourhood is not required.
  - The Durand Neighbourhood Association supports the continuation of CIPA within the current boundaries, but does not support expansion of the area into the Durand Neighbourhood.

The presentation provided by Janice Brown, of the Durand Neighbourhood Association on behalf of Frances Murray, President of the Durand Neighbourhood Association, respecting Item 7.2 - Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050), was received.

**(f) PRESENTATIONS (Item 7)**

**(i) Intelligent Community Forum Smart21 Designation (PED16038) (City Wide) (Item 7.1)**

Sarah Wayland, Senior Project Manager; Dave Carter of the Innovation Factory; and, Rob McCann of Clear Cable Network addressed Committee respecting Report PED16038. The presentation included, but was not limited to, the following:

- Global Hamilton is an initiative of Hamilton's Economic Development Division.
- What is the Intelligent Community Forum?
- Why apply to be an Intelligent Community?
- What are the criteria?

- Contributors
- Hamilton's Results

The presentation respecting Report PED16038 – Intelligent Community Forum Smart21 Designation, was received.

A full copy of the PowerPoint presentation is available on the City's website or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 6.

**(ii) Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review (PED16050) (City Wide) (Item 7.2)**

Glen Norton, Manager of Urban Renewal; Hazel Milsome, Coordinator of Urban Renewal Incentives; and, Joe Muto, Senior Planner – Urban Renewal, addressed Committee respecting Report PED16050, the Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas. The presentation included, but was not limited to, the following:

- Strategic Objectives
- Process
- Impact of Review
- What is a Community Improvement Plan and Project Area (CIPA)?
- Public Input and Engagement
- What We Heard during that Public Engagement
- Results
- Proposed Boundary Expansion – Upper James Street
- Proposed Boundary Expansion – Dundurn Avenue South
- Proposed Boundary Expansion – Barton and King Streets
- Proposed Boundary Expansion – Barton Street East

- Financial Incentives at Work
- Hamilton Downtown Multi-Residential Property Investment Program
- Proposed Amendments (to the Hamilton Downtown Multi-Residential Investment Program)
- Hamilton Tax Increment Grant Program
- Proposed Amendments (to the Hamilton Tax Increment Program)
- Business Improvement Area (BIA) Commercial Property Improvement Grant Program
- Proposed Amendments (to the BIA Commercial Property Improvement Grant Program)
- Commercial Corridor Housing Loan and Grant Program
- Proposed Amendments (to the Commercial Corridor Housing Loan and Grant Program)
- Hamilton Heritage Property Grant Program
- Proposed Amendments (to the Hamilton Heritage Property Grant Program)
- Office Tenancy Assistance Program
- Proposed Amendments (to the Office Tenancy Assistance Program)
- Commercial Façade Property Improvement Grant Program
- Proposed Amendments (to the Commercial Façade Property Improvement Grant Program)
- Introducing the Barton / Kenilworth Tax Increment Grant Program
- Planning and Building Fee Rebate Program
- Gore Building Improvement Grant Program
- Testimonials
- Summary of Recommendations

The presentation, respecting Report PED16050 – Downtown and Community Renewal Community Improvement Plan (CIP) and Community Improvement Project Areas (CIPA) Review, was received.

A full copy of the PowerPoint presentation is available on the City's website or through the Office of the City Clerk.

For disposition of the matter above, please refer to Item 7.

**(g) DISCUSSION ITEMS (Item 8)**

**(i) Light Rail Transit (LRT) Office and Administration Budget (PED16073) City Wide) (Item 8.5)**

Councillor Collins wished to be recorded as OPPOSED to this item.

For disposition of this matter, please refer to Item 12.

**(ii) Residential Protective Plumbing Subsidy Program (3P Program) (PW11056(h)) (City Wide) (Referred to GIC from AF&A on March 7, 2016) (Item 8.11)**

Staff was directed to review the feasibility of implementing Option 1 (as outlined in Report PW11056(h) and shown below) with respect to the Residential Protective Plumbing Subsidy Program (3P Program), and report back to the General Issues Committee:

**Option 1 – Contractor Roster Model**

This model includes developing a “Roster” of contractors through the Procurement Request for Pre-Qualification (RFPQ) process who are qualified and agree to perform the necessary works for a price that is at or below an “affordability cap” established by the City. Property owners would still be responsible for selecting and entering into a contract with an approved contractor from the list and be responsible for deciding whether or not they want to have a backwater valve installed. The list would be limited in some way to create competitive tension for bidders to provide best price.

Price: This option would allow the City to control the maximum fee that a contractor can charge a homeowner for the fixed price work set out in the RFPQ.

*Quality:* By establishing a roster process staff may be able to create more rigour and oversight respecting workmanship and behaviour through a qualifying process. There would be opportunity to set standards for the work, obtain the contractors acknowledgement and warrantee that they will complete the work to those standards, conduct themselves in a certain manner and ensure that they are appropriately licensed to do the work. This process would also give the City the ability to remove a contractor from the Roster where complaints are received from home owners about their work or their conduct.

*Program Promotion:* As part of the RFPQ qualification there would be opportunity to set some parameters around contractor conduct with respect to promotion of the program. Currently contractors employ various methods of promotion; these include flyers, direct mail, door to door solicitation, vehicle wrap and websites. While promotion of the program is desired it has become evident that some of tactics currently used by the contracting community appear deceptive and create a negative image of the program. Guidelines and rules could be included as part of the requirements for a contractor to remain on the roster.

*Potential Liability Issues:* The model would preserve a grant structure where the homeowner remains responsible for choosing one of the contractors on the approved roster list thereby limiting the City's exposure relative to liability for workmanship. Since the City controls who gets on the approved list there could be some implied responsibility for the City and therefore documentation would be developed to minimize the City's exposure.

*Work Distribution:* Homeowners would choose their preferred contractor from the approved list. Therefore, there is no guarantee of equal distribution of the work among the contractors.

*Resourcing:* This option may require additional staffing support to manage the roster, carry out performance audits and respond to customer concerns. The amount of effort required for these tasks remains unknown at this time.

That staff be directed to report to the Public Works Committee respecting the Expression of Interest or Request for Proposals to determine the cost to install each backwater valve through the Protective Plumbing Program.

For disposition of this matter, please refer to Item 18.

**(h) NOTICES OF MOTION (Item 10)**

Councillor Green introduced the following Notice of Motion:

**(i) Comprehensive Community Outreach Program respecting the Presence of Lead in Drinking Water (Item 10.1)**

WHEREAS, March 22<sup>nd</sup> was World Water Day and there have been recent events with our sister city, Flint Michigan, regarding serious health related issues with lead in their drinking water; and,

WHEREAS, the old City of Hamilton's housing stock has entire neighbourhoods with the presence of lead in their waterlines;

THEREFORE BE IT RESLOVED:

That staff be directed to develop a comprehensive community outreach program to increase the awareness of the adverse health effects of lead in water, with an emphasis on drinking water, living with lead in water and to promote City programs that assist with lead pipe service replacement, including the waterline replacement loan program, and report to the Public Works Committee on June 13, 2016.

The Rules of Order were waived to allow for the introduction of a motion respecting a Comprehensive Community Outreach Program respecting the Presence of Lead in Drinking Water.

For disposition of this matter, please refer to Item 20.

Councillor Green introduced the following Notice of Motion:

**(ii) Community Outreach Program respecting Harbour Protection (Item 10.2)**

That staff be directed to report to the Public Works Committee respecting the cost and resource requirements to undertake a program for harbour Protection that includes:

(i) A study to identify opportunities for reducing the discharge of medical waste and personal care products into the harbour. This study should endeavour to determine the source of the pollutants and develop strategies for eliminating these events; and,

(ii) Develop a community outreach program to raise awareness of the adverse effects of sewage overflow into the harbor and the environment, the unique operations of the Hamilton combined

sewage system and with an emphasis on the role homeowners can play in reducing these occurrences through their own actions at home.

**(i) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Amendments to the Outstanding Business List (Item 11.1)**

The following amendments to the General Issues Committee's Outstanding Business List were approved:

**(a) Items to be Removed:**

- (i) Item "M" – Hamilton's Engagement Committee**  
*(Addressed at the February 17, 2016 GIC, Item 7.1 – Report (CM15001(b)/CES15010(b))*
- (ii) Item "BB" – LRT Office - Fostering the Light Rail Transit (LRT) Project**  
*(Addressed as Item 8.4 – PED16073)*
- (iii) Item "CC" – MOA with Metrolinx - Fostering the Light Rail Transit (LRT) Project**  
*(Addressed as Item 8.10 at the February 10, 2016 GIC – Report PED16042/LS16003)*

**(b) Proposed New Due Dates:**

- (i) Item "EE" - Options - Regulating Firearms and/or Ammunition**  
Current Due Date: March 23, 2016  
Proposed New Due Date: May 18, 2016
- (ii) Item "FF" – Walk of Fame**  
Current Due Date: March 23, 2016  
Proposed New Due Date: September 7, 2016
- (iii) Item "OO" – Desjardin Canal Bridge at Highway 403 East**  
Current Due Date: March 23, 2016  
Proposed New Due Date: April 20, 2016

**(ii) Federal Budget (Item 11.2)**

Mayor Eisenberger spoke to the 2016 Government of Canada's Budget: "Growing the Middle Class."; followed by Mike Zegarac, General Manager of Finance & Corporate Services; and, Brian McMullen, Director of Financial Planning & Policy, who provided further details regarding the Federal Budget. Their comments included, but were not limited to, the following:

The 2016 Federal Budget focuses on initiatives that will improve the quality of life for Canadian individuals, families, businesses and seniors.

The Government's plan will be implemented in two phases. In addition to funding flowing through the existing programs that support infrastructure, the Government will implement a short-term Phase 1 plan to immediately invest in the infrastructure Canadians need.

Phase 1 of the Government's infrastructure plan proposes to provide \$11.9 billion over five years, starting right away:

- \$3.4 billion over three years to upgrade and improve public transit systems across Canada.
- \$5.0 billion over five years for investments in water, wastewater and green infrastructure projects across Canada.
- \$3.4 billion across Canada over five years for social infrastructure, including affordable housing, early learning and child care, cultural and recreational infrastructure, and community health care facilities on reserve.

Public Transit:

- To improve and expand public transit systems across Canada, Budget 2016 proposes to invest up to \$3.4 billion in public transit over three years, starting in 2016–17. Funding will be provided through a new Public Transit Infrastructure Fund.
- To get projects moving quickly, the Government will fund up to 50 percent of eligible costs for projects.
- Funding under the program will be allocated to municipalities based on ridership with Ontario's allocation to be \$1.48 billion or 44% of the \$3.4 billion fund.



Green Infrastructure:

- Budget 2016 proposes to invest \$5.0 billion over the next five years in infrastructure that protects communities and supports Canada's ongoing transition to a clean growth economy.
- The Government is announcing a new Clean Water and Wastewater Fund for provinces, territories and municipalities. Budget 2016 proposes to invest \$2.0 billion over four years, starting in 2016–17, for immediate improvements to water distribution and treatment infrastructure. To get projects moving quickly, the Government will fund up to 50 percent of eligible costs for projects.
- Budget 2016 also proposes to provide \$1.8 billion over five years to address health and safety needs, to ensure proper facility operation and maintenance, and to end long-term boil water advisories on First Nations reserves within five years.
- Government has announced \$75 million in new funding for local governments to address climate change, to be delivered by the Federation of Canadian Municipalities. This investment will support municipality-led projects to identify and implement greenhouse gas reduction opportunities. It will also support the assessment of local climate risks, and the integration of these impacts into asset management plans.
- Budget 2016 proposes to provide \$125 million over the next two years to the Federation of Canadian Municipalities to enhance the Green Municipal Fund, including for projects that reduce greenhouse gas emissions. This Fund, established in partnership with municipalities in 2000, finances and funds innovative, municipal green infrastructure priorities, and has provided over \$700 million to projects across the country since its inception.

Expanding Affordable Housing:

- To give Canadians greater access to more affordable housing, Budget 2016 proposes to invest \$2.3 billion over two years, starting in 2016–17. Of this amount, \$2.2 billion reflects the Government's commitment to invest in social infrastructure, including \$739 million for First Nations, Inuit and northern housing.

Seniors:

- Budget 2016 proposes to increase the Guaranteed Income Supplement top-up benefit by up to \$947 annually for the most

vulnerable single seniors starting in July 2016, which will support those seniors who rely almost exclusively on Old Age Security and Guaranteed Income Supplement benefits and may be at risk of experiencing financial difficulties. Single seniors with annual income (other than Old Age Security and Guaranteed Income Supplement benefits) of about \$4,600 or less will receive the full increase of \$947. Above this income threshold, the amount of the increased benefit will be gradually reduced and will be completely phased out at an income level of about \$8,400.

- Budget 2016 proposes to cancel the provisions in the *Old Age Security Act* that increase the age of eligibility for Old Age Security and Guaranteed Income Supplement benefits from 65 to 67 and Allowance benefits from 60 to 62 over the 2023 to 2029 period.
- The Government is looking at how a new Seniors Price Index that reflects the cost of living faced by seniors could be developed.

Canada Child Benefit:

- The Canada Child Benefit will provide a maximum annual benefit of up to \$6,400 per child under the age of 6 and up to \$5,400 per child for those aged 6 through 17. Families with less than \$30,000 in net income will receive the maximum benefit.

Committee moved into Closed Session, respecting Item 12.2 – Report PED16052(a), Lease with Outdoor Ball Hockey League Ltd., 680 Van Wagner’s Beach Road, Hamilton; Item 12.3 – Report LS15019(a), White Star Litigation; and, Item 12.7 – Ombudsman’s Preliminary Report, pursuant to Section 8.1, Sub-sections (c) and (f) of the City’s Procedural By-law 14-300, and Section 239(2), Sub-sections (c) and (f) and Section 239(3)(b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to a proposed or pending acquisition or disposition of land for City purposes; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, an ongoing investigation respecting the municipality, a local board or a municipally-controlled corporation by the Ombudsman, appointed under the *Ombudsman Act*.

**(j) PRIVATE & CONFIDENTIAL (Item 12)**

**(i) Closed Session Minutes, March 2, 2016 (Item 12.1)**

As the General Issues Committee determined that discussion of the Closed Session Minutes of March 2, 2016 was not required, the Minutes were approved in Open Session as shown below:

**Council – March 30, 2016**

The Closed Session Minutes of the March 2, 2016 General Issues Committee meeting was approved, as presented.

**(ii) Closed Session Minutes – January 29, 2016 (Item 12.4)**

As the General Issues Committee determined that discussion of the Closed Session Minutes of January 29, 2016 was not required, the Minutes were approved in Open Session as shown below:

The Closed Session Minutes of the January 29, 2016 General Issues Committee meeting were approved, as presented.

**(iii) Closed Session Minutes – February 3, 2016 (Item 12.5)**

As the General Issues Committee determined that discussion of the Closed Session Minutes of February 3, 2016 was not required, the Minutes were approved in Open Session as shown below:

The Closed Session Minutes of the February 3, 2016 General Issues Committee meeting were approved, as presented.

**(iv) Closed Session Minutes – February 17, 2016 (Item 12.6)**

As the General Issues Committee determined that discussion of the Closed Session Minutes of February 17, 2016 was not required, the Minutes were approved in Open Session as shown below:

The Closed Session Minutes of the February 17, 2016 General Issues Committee meeting were approved, as presented.

**(v) Ombudsman’s Preliminary Report (Item 12.7) (no copy)**

There was nothing to report in Open Session.

**(k) ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee adjourned at 3:39 p.m.

Respectfully submitted,

C. Collins, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk

<b><i>Budgeted Complement Control Policy</i></b>	
<b>POLICY STATEMENT</b>	Staff resources are the largest investment the City of Hamilton makes in delivering programs and services. In order to manage the budget impact of these resources in an effective and efficient manner, a corporate budgeted complement control policy is required.
<b>PURPOSE</b>	The purpose of this policy is to ensure that the City's staff complement are managed in an effective and efficient manner.
<b>SCOPE</b>	This policy applies to all City employees that manage staff resources. It excludes the City's external Boards & Agencies.
<b>DEFINITIONS</b>	The following terms referenced in this Policy are defined as:
<b>"Budgeted Complement"</b>	The number of employee full time or part time hours measured in FTE included in the annual budget.
<b>"Council Approval"</b>	To change budgeted complement can be gained through motion or staff report.
<b>"Departments"</b>	Component of the organizational structure within the scope of responsibility of a General Manager and the Office of the City Manager.
<b>"Divisions"</b>	Component of the organizational structure within the scope of responsibility of a Director/Senior Director/Senior Administrator.
<b>"Full Time Equivalent (FTE)"</b>	The employee hours divided by the hours for a normal work year. For example, the standard non-union position works 1,827 hours per year. Budgeting for 1,827 hours, would equal 1.0 FTE. Budgeting for 1,370 hours would equal 0.75 FTE.
<b>"Permanent Complement"</b>	Full time or part time complement with no defined term.
<b>"Position"</b>	A component of the Budget Complement linked to a specific job code.
<b>"Temporary Complement"</b>	Full time or part time complement planned for a finite period.
<b>PRINCIPLES</b>	The following principles apply to this Policy: <ul style="list-style-type: none"> <li>1) Approved budgeted complement are allocated to departments and divisions by Council for the purpose of delivering programs and services at desired levels.</li> <li>2) Approved complement levels (Full Time Equivalent; FTE) cannot</li> </ul>



- change unless otherwise authorized through application of the Budgeted Complement Policy outlined herein.
- 3) Program managers are provided adequate flexibility to manage their complement to ensure efficient and effective delivery of programs/services.
- 4) The Budgeted Complement Control Policy supports the principles outlined in the City's Budget Restatement policy.

**TERMS & CONDITIONS**

**Changes to the Approved Budgeted Complement**

The following outlines various change scenarios and the applicable approval process required:

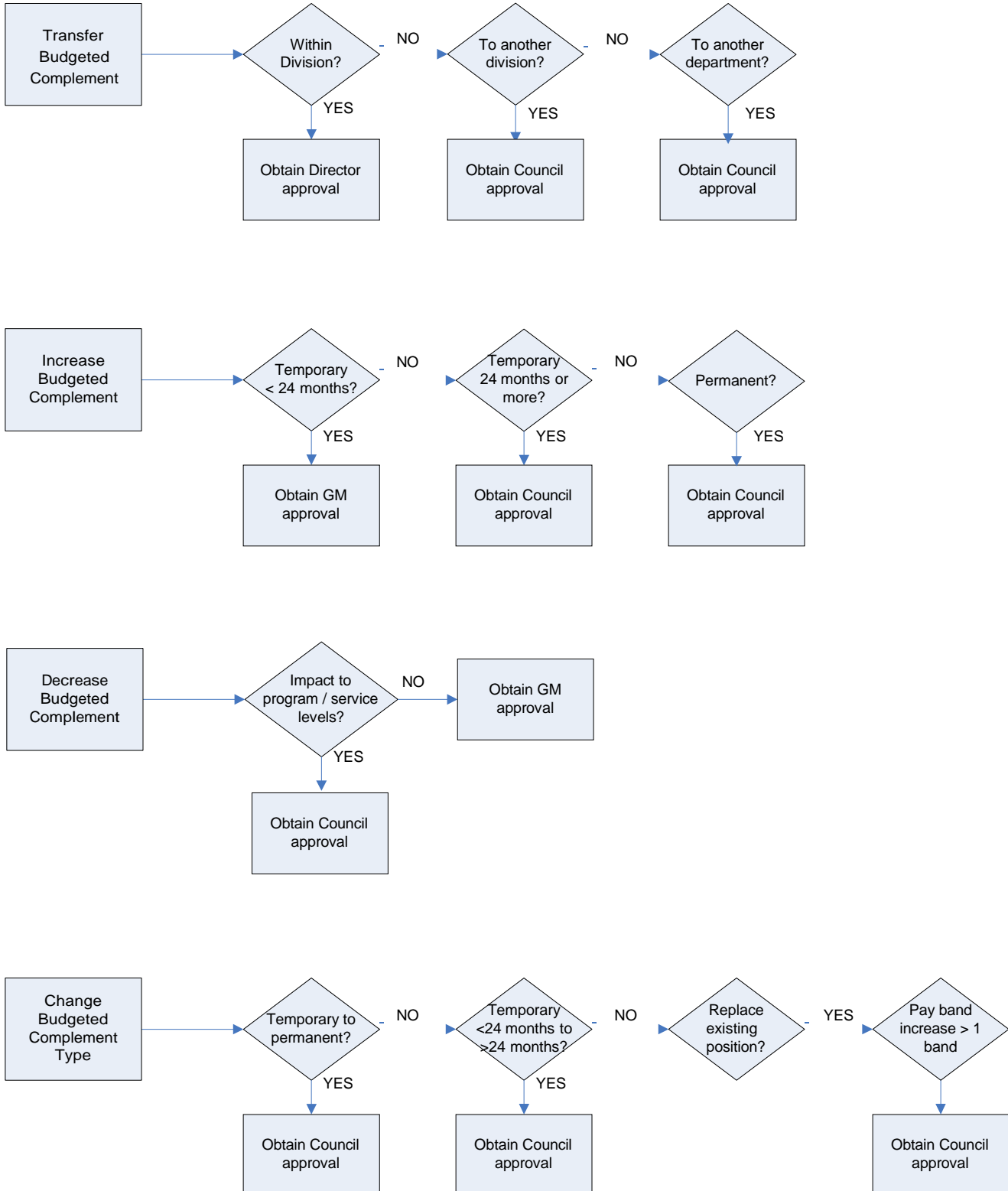
- 1) Transferring Complement –
  - (i) From one department to another requires Council approval.
  - (ii) From one division to another within a department requires Council approval.
  - (iii) Within a division, is at the discretion of the General Manager of that department.
- 2) Increasing Complement –
  - (i) Of Permanent complement requires Council approval.
  - (ii) Of Temporary complement for a duration of twenty four months or longer, requires Council approval.
  - (iii) Of Temporary complement for a duration of less than twenty four months, is at the discretion of the General Manager providing that adequate financial resources are available (cannot create an unfavourable budget variance).
- 3) Decreasing Complement –
  - (i) Where no impact to program / service levels will occur is at the discretion of the General Manager subject to collective agreements.
  - (ii) Where an impact to program / service levels is expected, must be approved by Council.
- 4) Changing Complement Type –
  - (i) From Temporary to Permanent requires Council approval.
  - (ii) From Temporary, less than 24 month duration, to Temporary longer than 24 month duration, requires Council approval.
  - (iii) Deleting one position and adding a new position which would be expected to change the pay band for the new position higher by more than one band, requires Council approval.

<b>Corporate Budget Policy</b>	 Hamilton	<b>Appendix “A” to Item 8 of GIC Report 16-009</b>
Policy No: CBP - 1		Approval: 2016-03-30
Page 3 of 4		

<b>CHARTS</b>	Decision Flowchart (See page 4 of 4)
<b>HISTORY</b>	This policy was drafted by Financial Planning and Policy, Corporate Services. SMT originally reviewed and approved this policy on 2011-12-08. Council originally approved this policy on February 22, 2012. The updated policy to be presented to Council for approval in March 2016 (FCS16024)



**Budgeted Complement Control Policy FCS16024  
(Updated Decision Flowchart)  
(Refer to Council Report for details and definitions)**





**Appendix "B" to item 10.1(b)(i) to GIC Report 16-009**

City of Hamilton Capital Project Closing As of September 30, 2015					
Projects impacting the Unallocated Capital Levy Reserve (108020) and Other Program Specific Reserves					
Year Approved	ProjectID	Description	Surplus/ (Deficit) \$	Reserve	Description
<u>Projects requiring funds</u>					
2011	4401156102	Parkland Aquis-Sanitorium Road	(3,996.83)	108020	Unalloc Capital Levy
2014	4401449104	Parks Lighting Upgrades	(1,962.22)	108020	Unalloc Capital Levy
			<b>(5,959.05)</b>		
<u>Projects returning funds</u>					
2007	6500755703	Various Studies	5,267.35	108020	Unalloc Capital Levy
<b>Net impact to the Unallocated Capital Levy Reserve</b>			<b>(691.70)</b>		
Other Program Specific Reserves Fleet and Golf Course Reserves (110025 & 104060)					
<u>Projects requiring funds</u>					
2014	4941451004	Street Sweeper Rebuild Prog	(7,238.34)	110025	Resrv-Vehicle Fleet
2014	7101454706	Golf Course Improvements	(20,704.90)	104060	Resrv- Golf Course
<b>Net impact to Other Reserves</b>			<b>(27,943.24)</b>		
<b>Total Net impact to the Unallocated Capital Levy Reserve &amp; Other Reserves</b>			<b>(28,634.94)</b>		

**CITY OF HAMILTON**  
**CAPITAL PROJECTS' CLOSING SCHEDULE**  
**AS OF September 30, 2015**

YEAR	APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET	REVENUES	EXPENDITURES	PROJECT SURPLUS/ (DEFICIT)	% SPENT	NOTES/ REASON FOR CLOSING
				a	b	c	d = b - c	e=c/a	
				\$	\$	\$	\$		
<b>UNALLOCATED RESERVES</b>									
<b>Reserve 108020 - Unallocated Capital Levy</b>									
2007		6500755703	Various Studies	924,000.00	925,029.21	919,761.86	5,267.35	100%	Project completed
2011		4401156102	Parkland Aquis-Sanitorium Road	1,500,000.00	0.00	3,996.83	-3,996.83	0%	Project completed
2014		4401449104	Parks Lighting Upgrades	55,793.96	55,793.96	57,756.18	-1,962.22	104%	Project completed
<b>TOTAL FUNDS RETURNED TO UNALLOCATED CAPITAL LEVY (3)</b>				<b>2,479,793.96</b>	<b>980,823.17</b>	<b>981,514.87</b>	<b>-691.70</b>	<b>40%</b>	
<b>OTHER PROGRAM SPECIFICS RESERVES</b>									
<b>Fleet &amp; Golf Course Reserve (110025 &amp; 108044)</b>									
2014		4941451004	Street Sweeper Rebuild Prog	1,250,000.00	1,250,000.00	1,257,238.34	-7,238.34	101%	Project completed
2014		7101454706	Golf Course Improvements	80,000.00	80,000.00	100,704.90	-20,704.90	126%	Project completed
<b>TOTAL FUNDS RETURNED TO OTHER RESERVES (2)</b>				<b>1,330,000.00</b>	<b>1,330,000.00</b>	<b>1,357,943.24</b>	<b>-27,943.24</b>	<b>102%</b>	
<b>DELAYED/CANCELLED PROJECTS</b>									
2012		4401256802	Beach Park Dev Program	100,000.00	46,539.41	46,539.41	0.00	47%	Merged with 2015 project
2013		4401356802	Beach Park Dev Program	100,000.00	0.00	0.00	0.00	0%	Merged with 2015 project
2013		5301383603	Automated Vehicle Monitoring	220,000.00	0.00	0.00	0.00	0%	Technology no longer deemed necessary
2013		5301385905	Bus Shelter-Bench Repairs&Repl	100,000.00	0.00	0.00	0.00	0%	Funding source not sufficient
2014		5161455076	Zoom Camera Investigation - 2014	300,000.00	106,380.54	106,380.54	0.00	35%	Project moved to operating
2014		5301451500	Replace Bus Hoists	360,000.00	0.00	0.00	0.00	0%	Funding source not sufficient
2014		5301485905	Bus Shelter-Bench Repairs&Repl	100,000.00	0.00	0.00	0.00	0%	Funding source not sufficient
2015		5121594001	WC Vehicle Washbay	250,000.00	0.00	0.00	0.00	0%	Needs will be expensed through Oper Budget
2015		5161555076	Zoom Camera Investigation - 2015	500,000.00	233.05	233.05	0.00	0.05%	Project moved to operating
2015		5301585905	Bus Shelter-Bench Repairs&Repl	85,000.00	0.00	0.00	0.00	0%	Funding source not sufficient
2015		5301585905	Bus Shelter-Bench Repairs&Repl	85,000.00	0.00	0.00	0.00	0%	Funding source not sufficient
<b>TOTAL DELAYED/CANCELLED PROJECTS (11)</b>				<b>2,200,000.00</b>	<b>153,153.00</b>	<b>153,153.00</b>	<b>0.00</b>	<b>7%</b>	
<b>COMPLETED PROJECTS</b>									
<b>Planning &amp; Economic Development (Tax Budget)</b>									
2007		4140746103	Rose Gardens - Phase 3	27,700.00	17,192.12	17,192.12	0.00	62%	Project completed
2007		7100758708	Collections-Preservation Task	726,730.00	828,223.26	828,223.26	0.00	114%	Project completed
2010		7101058705	Public Art	619,900.00	564,670.94	564,670.94	0.00	91%	Project completed
2011		7201155700	Strategic Priorities	252,358.36	252,353.96	252,353.96	0.00	100%	Project completed
2011		7201158701	Burlington street Storage Building	790,770.00	790,772.85	790,772.85	0.00	100%	Project completed
2012		8201203610	2012 Commercial Prop Improve Grant	400,000.00	400,000.00	400,000.00	0.00	100%	Project completed
2013		3621304301	Airport Cross Dock Facility	8,000,000.00	8,000,000.00	8,000,000.00	0.00	100%	Project completed
2013		8201303610	2013 Commercial Prop Improve Grant	400,000.00	400,000.00	400,000.00	0.00	100%	Project completed
2014		4141446106	Mattamy Waterdown Ph1	16,000.00	15,937.03	15,937.03	0.00	100%	Project completed
2015		4141546103	Meadowlands Phase 10	90,000.00	64,800.89	64,800.89	0.00	72%	Project completed

**CITY OF HAMILTON**  
**CAPITAL PROJECTS' CLOSING SCHEDULE**  
**AS OF September 30, 2015**

YEAR			APPROVED			PROJECT	%	NOTES/
APPROVED	PROJECT ID	DESCRIPTION	BUDGET	REVENUES	EXPENDITURES	SURPLUS/ (DEFICIT)	SPENT	REASON FOR CLOSING
			a	b	c	d = b - c	e=c/a	
			\$	\$	\$	\$		
<b>Planning &amp; Economic Development (Rates Budget)</b>								
2011	5181180180	Borer's Crk Vegetation Control	300,000.00	194,190.86	194,190.86	0.00	65%	Project completed
2012	5161280282	Eleanor Ave WW Flow Monitor	100,000.00	94,412.14	94,412.14	0.00	94%	Project completed
2012	5181280275	St Elizabeth's Pond Assess	150,000.00	150,000.00	150,000.00	0.00	100%	Project completed
<b>Public Health (Tax Budget)</b>								
2014	4241409507	East H Air Monitoring Stations	265,455.00	264,927.57	264,927.57	0.00	100%	Project completed
2014	6771457100	Airshed Modelling System	250,000.00	125,000.00	125,000.00	0.00	50%	Project completed
<b>Councillor Infrastructure Program (Tax Budget)</b>								
2014	4241409508	Lake Ave Community Garden	18,000.00	6,604.24	6,604.24	0.00	37%	Project completed
<b>Paramedic Services (Tax Budget)</b>								
2013	7641351100	Annual EMS Vehicle Replacement	1,013,000.00	995,902.49	995,902.49	0.00	98%	Project completed
<b>Fire (Tax Budget)</b>								
2014	7401451601	2014 Fire Vehicle Repairs	1,105,000.00	1,141,279.37	1,141,279.37	0.00	103%	Project completed
2013	7401351601	2013 Fire Vehicle Replacement	2,172,000.00	2,133,446.00	2,133,446.00	0.00	98%	Project completed
<b>Housing (Tax Budget)</b>								
2012	6731241201	Investment-Affordable Housing	1,643,440.00	1,768,121.00	1,768,121.00	0.00	108%	Project completed
<b>Public Works (Tax Budget)</b>								
<b>Parks &amp; Cemeteries</b>								
2014	4241409202	Chinese Cultural Garden Grant	10,000.00	10,000.49	10,000.49	0.00	100%	Project completed
<b>Forestry &amp; Horticulture (Tax Budget)</b>								
2013	4241309112	W1 Hardsurface Tree Planting (Area Rating)	10,000.00	8,674.04	8,674.04	0.00	87%	Project completed
<b>Waste Management (Tax Budget)</b>								
2007	5120792000	Closed Landfill Maintenance &Capital Improvement	7,124,615.00	6,937,978.36	6,937,978.36	0.00	97%	Project completed
<b>Open Space Development (Tax Budget)</b>								
2004	4400456124	William Connell Community Park	269,000.00	268,642.24	268,642.24	0.00	100%	Project completed
2009	4400956901	Wm Schwenger Pk SprayPad & Sunshelter	592,345.56	592,345.38	592,345.38	0.00	100%	Project completed
2011	4401156103	Brian Timmis Field Replacement	400,000.00	394,671.42	394,671.42	0.00	99%	Project completed
2012	4401256716	Spencer Crk-Main-Thrope Link	34,607.43	34,607.43	34,607.43	0.00	100%	Project completed
2012	4401256999	Open Space Closed Projects	0.00	880.74	880.74	0.00		
2009	4400956800	Annual Beach Park Development	1,089,000.00	781,620.44	781,620.44	0.00	72%	Merged with 2015 project
<b>Recreation (Tax Budget)</b>								
2009	7100954900	ISF-2344-Westmount Recreation	21,000,000.00	18,338,039.42	18,338,039.42	0.00	87%	Project completed
2011	7101154536	Arena Retrofits	1,000,000.00	1,000,000.00	1,000,000.00	0.00	100%	Project completed
2014	7101454536	Program - Arena Retrofits	263,000.00	263,000.00	263,000.00	0.00	100%	Project completed

**CITY OF HAMILTON**  
**CAPITAL PROJECTS' CLOSING SCHEDULE**  
**AS OF September 30, 2015**

YEAR	APPROVED	PROJECT ID	DESCRIPTION	APPROVED			PROJECT	%	NOTES/ REASON FOR CLOSING
				BUDGET	REVENUES	EXPENDITURES	SURPLUS/ (DEFICIT)	SPENT	
				a	b	c	d = b - c	e = c/a	
				\$	\$	\$	\$		
<b>Facilities (Tax Budget)</b>									
2006		2050659603	Lister Block Costs	8,100,000.00	8,637,463.45	8,637,463.45	0.00	107%	Project completed
2011		2051141110	Lister Rehabilitation Project	29,800,000.00	29,373,896.78	29,373,896.78	0.00	99%	Project completed
2013		3541355100	Facilities Audit Program	80,000.00	80,000.00	80,000.00	0.00	100%	Project completed
2014		3541455100	Facilities Audit Program	93,000.00	93,000.00	93,000.00	0.00	100%	Project completed
2014		3541457001	Archibus-Facility Maintenance	50,000.00	50,000.00	50,000.00	0.00	100%	Project completed
<b>Roads (Tax Budget)</b>									
2012		4041210017	Downtown Outdoor Lighting Upgrades	365,000.00	364,088.84	364,088.84	0.00	100%	Project completed
2012		4041220016	Annual Signal System Upgrade	500,000.00	500,000.00	500,000.00	0.00	100%	Project completed
2013		4041310004	Escarpment Slope Stabilization	600,000.00	600,000.00	600,000.00	0.00	100%	Project completed
2013		4041311351	Roads - Alleyway Rehab	215,000.00	215,000.00	215,000.00	0.00	100%	Project completed
2013		4041314010	Annual Signal Modernization	1,050,000.00	1,155,835.44	1,155,835.44	0.00	110%	Project completed
2014		4031411401	CP Minor Maintenance Ward 1	18,740.00	18,741.44	18,741.44	0.00	100%	Merged all years with 2016 project
2014		4031411402	CP Minor Maintenance Ward 2	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411403	CP Minor Maintenance Ward 3	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411405	CP Minor Maintenance Ward 5	200,000.00	200,000.00	200,000.00	0.00	100%	Merged all years with 2016 project
2014		4031411406	CP Minor Maintenance Ward 6	92,690.00	92,690.71	92,690.71	0.00	100%	Merged all years with 2016 project
2014		4031411407	CP Minor Maintenance Ward 7	200,000.00	200,000.00	200,000.00	0.00	100%	Merged all years with 2016 project
2014		4031411408	CP Minor Maintenance Ward 8	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411409	CP Minor Maintenance Ward 9	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411410	CP Minor Maintenance Ward 10	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411411	CP Minor Maintenance Ward 11	200,000.00	200,000.00	200,000.00	0.00	100%	Merged all years with 2016 project
2014		4031411412	CP Minor Maintenance Ward 12	19,830.00	19,827.27	19,827.27	0.00	100%	Merged all years with 2016 project
2014		4031411413	CP Minor Maintenance Ward 13	18,740.00	18,741.27	18,741.27	0.00	100%	Merged all years with 2016 project
2014		4031411414	CP Minor Maintenance Ward 14	198,930.00	198,932.76	198,932.76	0.00	100%	Merged all years with 2016 project
2014		4041449352	Noise & Barrier Wall Rehab	140,000.00	140,000.00	140,000.00	0.00	100%	Project completed
2015		4031511501	CP Minor Maintenance Ward 1	18,660.00	18,656.15	18,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511502	CP Minor Maintenance Ward 2	18,660.00	18,656.15	18,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511503	CP Minor Maintenance Ward 3	18,660.00	18,656.15	18,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511505	CP Minor Maintenance Ward 5	117,730.00	117,733.00	117,733.00	0.00	100%	Merged all years with 2016 project
2015		4031511506	CP Minor Maintenance Ward 6	18,660.00	18,656.15	18,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511507	CP Minor Maintenance Ward 7	198,650.00	198,656.15	198,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511513	CP Minor Maintenance Ward 13	18,660.00	18,656.15	18,656.15	0.00	100%	Merged all years with 2016 project
2015		4031511514	CP Minor Maintenance Ward 14	198,650.00	198,656.15	198,656.15	0.00	100%	Merged all years with 2016 project
<b>Clerks (Tax Budget)</b>									
2011		3521141100	Records Storage Facility-Ph2	150,000.00	164,864.42	164,864.42	0.00	110%	Project completed
<b>WasteWater (Rates Budget)</b>									
2006		5160660625	Post Zoom Camera Rehab	950,000.00	889,199.33	889,199.33	0.00	94%	Project completed
2014		5161449555	QA-QC Service Contract Program - 2014	100,000.00	100,000.00	100,000.00	0.00	100%	Project completed
2014		5161471440	Centennial - King to Arrowsmith	263,000.00	266,937.63	266,937.63	0.00	101%	Project completed

**CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF September 30, 2015**

YEAR			APPROVED			PROJECT		
APPROVED	PROJECT ID	DESCRIPTION	BUDGET	REVENUES	EXPENDITURES	SURPLUS/ (DEFICIT)	%	NOTES/ REASON FOR CLOSING
			a	b	c	d = b - c	e=c/a	
			\$	\$	\$	\$		
<b>StormWater (Rates Budget)</b>								
2011	5181117112	Millgrove Drainage Improvements	134,200.00	134,111.84	134,111.84	0.00	100%	Project completed
2013	5181317152	Roadside Drainage Improvement Program - 2013	1,144,000.00	1,144,000.00	1,144,000.00	0.00	100%	Project completed
2014	5181417152	Roadside Drainage Improvement Program - 2014	1,073,000.00	1,073,000.00	1,073,000.00	0.00	100%	Project completed
<b>TOTAL COMPLETED PROJECTS (51)</b>			<b>96,591,081.35</b>	<b>93,470,658.26</b>	<b>93,470,658.26</b>	<b>0.00</b>	<b>97%</b>	
<b>GRAND TOTAL COMPLETED/CANCELLED PROJECTS (87)</b>			<b>101,270,875.31</b>	<b>95,934,634.43</b>	<b>95,963,269.37</b>	<b>-28,634.94</b>	<b>95%</b>	

**~~Downtown Commercial Corridor Task Force~~  
Cleanliness and Security in the Downtown Core Task Force  
Terms of Reference**

Mandate:

To identify issues related to the perception of the cleanliness and security of the Downtown Core and recommend appropriate action and strategies to rectify the perception. To create short-term action plans for immediate implementation and long-term action plans involving partnerships and associated funding implications.

**Composition:**

**~~Barton Street Business Improvement Area (BIA)~~**

King Street West BIA

Main Street West Esplanade BIA

Downtown BIA

International Village BIA

James Street South Business District

James Street North Business Merchants

Ward 2 Councillor

**One Additional Councillor**

Three Community Representatives

**Geographic Boundary:**

**Cannon Street (in the North) and Hunter Street (in the South) from Queen Street (in the West) to West Avenue (in the East).**

**James Street from Charlton Street (in the South) to Strachan Street (in the North).**

Supporting Staff:

The Task Force will be provided support by relevant divisions within Public Works, Planning and Development, Police Services, Fire Department and Tourism. Support from Finance, Legal and Social Services will be provided as required.

Reporting:

The Task Force will report in time for the May meeting of the General Issues Committee with short-term actions, and in September with long-term actions including potential budget implications.

Rules and Procedures:

The Task Force will meet at the request of the Chair and the proceedings of the Task Force shall be conducted as set out in Bourinot’s Rules of Order.

Key Activities:

- Determine the geographic boundary
- Identify the issues/problem statement
- Identify the existing level of service
- Identify the desired level of service
- Identify alternative solutions to meet desired level of service
- identify costs to implement the alternative solutions
- develop a short-term plan of action by May
- develop a long-term plan of action by September
- Identify budget implications for following year
- Examine the recommendations identified as part of the Mayor’s Proudly Hamilton initiative and incorporate these, where applicable, into the short-term and long-terms plans of action

**Hamilton Dedicated Staff & Primary Support Staff**

**1) Dedicated Staff Positions**

Dedicated Project Staff	FTE	Position Title	Brief Description of Roles and Responsibilities
	1	Director, LRT Project Coordination	This position will lead the project team and is responsible for working collaboratively with Metrolinx to ensure the completion of the Hamilton LRT Project including the LRT Routes (north and south), the Pedestrian Link to the Hunter Street GO Station, the Maintenance and Storage Facility for the LRT vehicles and other related components along the LRT Route. They will ensure that City staff assigned to the LRT project (full time or in part) are effectively linked with the project partners including Metrolinx, Infrastructure Ontario. They will effectively communicate the Vision of LRT in Hamilton and ensure all activities are aligned with the Vision.
	0.75	Director, Transit	The Director, Transit, provides leadership and direction to the LRT multi-disciplinary technical team including Environmental Assessment (EA) consultants, and works closely with the Metrolinx project team. They also act as key technical advisor to the LRT Project Coordinator and Hamilton Senior Management Team Project Sponsor. The Director is accountable for delivering the LRT EA Phase of work within budget and scope and responsible for aligning the LRT program with Hamilton's corporate strategies and Metrolinx goals and objectives.
	1	Manager, Communications & Stakeholder Engagement	The Manager, Communications & Stakeholder Engagement, will work closely with senior project staff and the Metrolinx Communications Manager on planning and delivering communications activities in line with the Hamilton-Metrolinx Communications Protocol. This positions' primary responsibility will be to direct the City's participation in the communications, engagement and council relations elements of the LRT project. With direct oversight over the City's role in LRT specific issues management, media relations and stakeholder relations, this role will lead the City's LRT communications and engagement work and raise public awareness of City activities specific to LRT.
	1	Manager, LRT	The Manager, LRT, is responsible for directing and managing all administrative aspects of developing and implementing the LRT technical program during the EA phase of work. They act as the primary backup for the Transit Director to attend meetings and direct consultants. The Manager LRT will assume responsibility for all aspects of the City's role in the LRT project including coordinating, scheduling and managing the City's activities related to all components of the project and multi-disciplinary team, including working closely with Metrolinx and Infrastructure Ontario on planning, design and construction, implementation, property acquisition and directly related strategic and land use planning activities. They will ensure management of the project is undertaken based on a "best practices" approach, and that the EA Phase of the project is delivered within budget and scope.
	1	Senior Project Manager, LRT Coordination	The Senior Project Manager, LRT Coordination, shall assume responsibility for the City's role in coordinating, scheduling and managing of all aspects of the planning, design and construction, and implementation of engineering elements of the LRT project including route alignment, maintenance and storage facility, underground infrastructure, stop/station design, location, construction, operational plan, technology integration and information co-ordination. The Senior Project Manager shall ensure that projects are delivered within budget and scope.
	1	Senior Project Manager, Design	The Senior Project Manager, Design, will be responsible for the day to day management of all engineering design elements of the LRT project during the EA Phase. They shall be responsible for following project management best practices, project plan development and project resource planning. The senior project manager shall ensure that projects are delivered within budget and scope.
	1	Senior Project Manager, Subsurface Infrastructure	The Senior Project Manager, Subsurface Infrastructure, will be responsible for the City's role in planning, design, engineering and construction management of all subsurface elements related to the LRT project, working closely with Metrolinx and Infrastructure Ontario. They shall be responsible for following project management best practices, project plan development and project resource planning. They shall ensure that projects are delivered within budget and scope.



Dedicated Project Staff	FTE	Position Title	Brief Description of Roles and Responsibilities
	1	Project Manager, Engineering Services	The Project Manager, Engineering Services, reporting to the Manager of Design, Engineering Services, shall assume responsibility for compiling and coordinating all City of Hamilton standards related to City infrastructure and assets owned by Hamilton that are affected or are required to be rebuilt/replaced as a result of the project. The Project Manager will also function as the point of contact between the LRT Office and Engineering Services.
	1	Senior Project Manager, Planning	The Senior Project Manager, Planning, provides professional land use and strategic planning services to the LRT team and is responsible for day to day management of all land use planning functions related to the LRT project including project management of streetscape master plans. They shall be responsible for following project management best practices, project plan development and project resource planning. The Senior Project Manager shall ensure that projects are delivered within budget scope.
	1	Real Estate Coordinator	The Real Estate Coordinator will be responsible for the delivery and administration of real estate services to support the LRT project, working closely with Metrolinx 3rd Party/Utilities/Property team, including the real estate transactions and interim property management. This position will advise on, negotiate, make arrangements for, and/or guide the work of others (internal and external) with respect to appraisals, acquisitions (purchase or expropriation), leases or licences, relocations, property management, and disposal of real property interests (fee simple, easement, encroachment, strata, licence and lease) as it relates to the LRT.
	1	Communications Officer	The Communications Officer will lead the development, implementation and evaluation of overarching communication and engagement strategies for the LRT project working with the Communications Manager and the Metrolinx Communications Manager. They will manage the production of communications deliverables on time, on budget and in accordance with all established Metrolinx and City of Hamilton guidelines and consistent with the Hamilton-Metrolinx Communications Protocol. This will include building strategic relationships with key stakeholders internally including corporate and regional staff, volunteers and management, and key external stakeholders and providing a high level of strategic, professional and tactical advice to key directors and managers and senior management staff as required on communications and stakeholder engagement.
	1	Administrative Assistant	Reporting to the Director of Transit, the Administrative Assistant provides confidential administrative support on a range of administrative issues to the project team. Co-ordinates administrative activities within the LRT Office to ensure consistency in approaches and follows up on outstanding issues as appropriate. Works with a minimum of supervision on multiple activities and ensures deadlines are adhered to and established procedures followed.
	1	Document Control Clerk	The Document Control Clerk develops, implements, and administers document management systems and compiles, distributes, tracks, and records the receipt and distribution of same for the LRT Office. They will forward documents to appropriate parties as required; ensure deadlines are met and returned documentation is complete, accurate, and properly executed. They will also assist with customer service and administrative and clerical support to LRT staff.
<b>Total Dedicated Staff</b>	<b>12.75</b>		
<b>2) Primary Support Staff</b>			
	<b># of Staff</b>	<b>Position</b>	<b>Brief Description of Anticipated Roles and Responsibilities</b>
	2	Solicitor (1) / Law Clerk (1)	Provides ongoing support on legal matters including agreements (Memorandum of Agreement, Master Agreement) and real estate negotiations and transactions.
	1	Business Administrator	Provides ongoing support on financial matters including budget, financial evaluation & cost estimates.
	1	HR Staffing Specialist	Establishing positions; support all stages of recruitment process; hire process; advice & consultation to LRT Office.
<b>Total Support Staff</b>	<b>4</b>		

## Main West Esplanade Business Improvement Area

## Proposed 2016 Budget

**Revenue**

BIA Levy	\$7848.16	
Current Reserves	\$9137.84	
Total Revenue		\$16,986.00

**Expenses**

Branding/Marketing (Letterhead, logo, website)	\$1000.00	
Streetscape, Banners, Lighting (Design, Fabrication, Installation)	\$5000.00	
Beautification (Garbage cans, planters, flowers)	\$4000.00	
Office Supplies (Correspondence/Mailers)	\$750.00	
Meeting Expenses	\$300.00	
Insurance	\$1836.00	
Auditor	\$400.00	
Planning and Consulting	\$2000.00	
Reserve Fund	\$1700.00	
Total Expenses		\$16986.00